2017 10 Original

Estimated 1/2% GR Sales Tax Plan	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	10 year total	%
Beginning Operating Balance	**0**	**7,271,078**	**18,461,924**	**24,325,161**	**29,775,889**	**35,313,136**	**35,392,502**	**35,217,165**	**34,525,111**	**32,770,886**		
Task Force Recommendation	19,750,728	26,860,990	27,398,210	27,946,174	28,505,097	29,075,199	29,656,703	30,249,837	30,854,834	31,471,931	281,769,704	89.34%
Springfield Contribution	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000	0.63%
Interest on Fund Balance	0	118,567	260,156	312,864	362,222	412,437	419,158	423,902	424,702	417,127	3,151,136	1.00%
Proj Incr in State Boarding	1,056,652	1,452,830	1,842,853	2,239,031	2,641,365	3,043,699	3,446,032	3,854,521	4,244,544	4,645,700	28,467,226	9.03%
Total Revenues	**21,007,380**	**28,632,387**	**29,701,219**	**30,698,069**	**31,708,685**	**32,731,335**	**33,721,894**	**34,728,261**	**35,724,080**	**36,734,758**	**315,388,067**	
Environmental Mandates	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	1,656,121	1,689,244	1,723,029	1,757,489	1,792,639	16,424,581	6.12%
Gen Revenue Stability	377,008	392,089	407,772	424,083	441,046	458,688	477,036	496,117	515,962	536,600	4,526,401	1.69%
Prosecuting Attorney	1,049,204	1,094,256	1,226,725	1,279,433	1,422,472	1,483,654	1,763,245	1,839,462	2,126,121	2,218,293	15,502,865	5.78%
Addl PA Operating Exp/Cap	155,154	52,954	62,164	54,664	66,274	56,274	71,534	59,034	77,344	61,094	716,486	0.27%
Treatment Court	463,307	452,919	468,116	483,921	500,358	517,452	535,231	553,720	572,949	592,947	5,140,920	1.92%
Trunked Radio System	0	0	0	500,000	500,000	900,000	0	0	0	0	1,900,000	0.71%
Additional Jail Staff	0	0	9,392,943	9,801,457	10,228,280	15,911,588	16,607,354	17,334,509	18,094,522	18,888,933	116,259,586	43.31%
Additional Jail Operating Exp	220,000	440,000	660,000	880,000	1,100,000	1,320,000	1,540,000	1,760,000	1,980,000	2,200,000	12,100,000	4.51%
Justice System	1,887,664	2,040,129	11,809,947	12,999,474	13,817,384	20,188,969	20,517,363	21,546,725	22,850,935	23,961,267	151,619,856	56.48%
Juvenile Courts Building	0	0	0	0	0	0	190,000	380,000	722,845	722,845	2,015,691	0.75%
Juvenile Detention Building	0	0	0	0	0	0	72,200	144,400	274,681	274,681	765,963	0.29%
Courts Renovation	0	0	0	0	0	0	86,027	172,054	327,285	327,285	912,652	0.34%
Jail Expansion Estimated Cost	1,341,284	2,682,568	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	44,846,637	16.71%
Building Ops & Gen Services	95,000	190,000	361,423	361,423	361,423	361,423	361,423	361,423	361,423	361,423	3,176,382	1.18%
Campus Demo	500,000	0	0	0		0	0	0	0	0	500,000	0.19%
Maintenance Staffing	0	0	0	71,331	74,184	77,152	282,713	294,021	305,782	318,013	1,423,196	0.53%
Building Maintenance	450,000	459,000	468,180	477,544	487,094	496,836	506,773	516,909	527,247	537,792	4,927,374	1.84%
Annual Equipment Replacement	550,000	561,000	572,220	583,664	595,338	607,244	619,389	631,777	644,413	657,301	6,022,347	2.24%
Utility Costs	0	0	0	70,000	71,400	72,828	340,285	363,715	370,990	378,409	1,667,627	0.62%
Capital Projects	2,936,284	3,892,568	6,504,671	6,666,810	6,692,287	6,718,331	7,561,657	7,967,147	8,637,514	8,680,598	66,257,868	24.68%
Animal Shelter	50,000	1,450,000	0	0	0	0	0	0	0	0	1,500,000	0.56%
Animal Shelter Maintenance	0	0	30,000	30,600	31,212	31,836	32,473	33,122	33,785	34,461	257,489	0.10%
Animal Control	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,189,944	0.82%
Animal Control Equipment	45,500	0	0	0	0	0	0	0	0	0	45,500	0.02%
Mental Health	0	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	18,148,536	6.76%
Partnership Law Enf Spec Units	500,000	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830	597,546	5,474,860	2.04%
Municipal Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000	0.75%
Community Projects	995,500	4,380,504	2,974,784	2,989,950	3,005,419	3,021,197	3,037,291	3,053,706	3,070,450	3,087,529	29,616,330	11.03%
Total Appropriations	**7,696,456**	**12,235,290**	**23,257,774**	**24,672,129**	**25,579,784**	**32,043,306**	**33,282,591**	**34,786,724**	**36,832,350**	**38,058,633**	**268,445,036**	
Ending Cash Balance	13,310,923	23,668,176	24,905,369	30,351,101	35,904,789	36,001,165	35,831,805	35,158,703	33,416,841	31,447,011		
Restricted Reserve Balance	5,751,845	4,906,252	267,208	249,213	252,654	255,663	247,640	251,592	248,955	252,669	12,683,689	
Restricted 27th Pay Pd Balance	288,000	300,000	313,000	326,000	339,000	353,000	367,000	382,000	397,000	413,000	3,478,000	
Available Cash for Operations	**7,271,078**	**18,461,924**	**24,325,161**	**29,775,889**	**35,313,136**	**35,392,502**	**35,217,165**	**34,525,111**	**32,770,886**	**30,781,341**		

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Estimated 1/2% GR Sales Tax Plan	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	20 year total	%
Beginning Operating Balance	**30,781,341**	**28,260,794**	**25,419,580**	**22,231,698**	**19,109,677**	**15,983,511**	**12,831,562**	**9,821,500**	**6,951,276**	**4,208,036**		
Task Force Recommendation	32,101,370	32,743,397	33,398,265	34,066,230	34,747,555	35,442,506	36,151,356	36,874,383	37,611,871	38,364,108	633,270,744	85.68%
Springfield Contribution	0	0	0	0	0	0	0	0	0	0	2,000,000	0.27%
Interest on Fund Balance	407,868	393,859	377,820	359,019	340,924	322,712	304,355	287,167	271,152	256,192	6,472,202	0.88%
Proj Incr in State Boarding	5,035,723	5,431,901	5,821,924	6,273,500	6,677,012	7,091,657	7,506,301	7,927,101	8,347,900	8,779,833	97,360,077	13.17%
Total Revenues	**37,544,960**	**38,569,156**	**39,598,008**	**40,698,749**	**41,765,491**	**42,856,874**	**43,962,012**	**45,088,651**	**46,230,923**	**47,400,132**	**739,103,023**	
Environmental Mandates	1,828,492	1,865,061	1,902,363	1,940,410	1,979,218	2,018,803	2,059,179	2,100,362	2,142,369	2,185,217	36,446,055	5.10%
Gen Revenue Stability	558,064	580,387	603,602	627,746	652,856	678,970	706,129	734,374	763,749	794,299	11,226,579	1.57%
Prosecuting Attorney	2,410,356	2,477,465	2,576,564	2,617,014	2,689,577	2,761,927	2,837,341	2,908,754	2,983,190	3,053,660	42,818,712	5.99%
Addl PA Operating Exp/Cap	70,204	62,704	62,704	62,704	62,704	62,704	62,704	62,704	62,704	62,704	1,351,025	0.19%
Treatment Court	613,745	635,375	657,870	681,265	705,596	730,900	757,216	784,585	813,049	842,651	12,363,172	1.73%
Trunked Radio System	0	0	0	0	0	0	0	0	0	0	1,900,000	0.27%
Additional Jail Staff	19,719,358	20,587,492	21,495,114	22,099,793	22,730,566	23,388,764	23,888,156	24,408,472	24,950,877	25,516,606	345,044,785	48.29%
Additional Jail Operating Exp	2,420,000	2,640,000	2,860,000	3,080,000	3,300,000	3,520,000	3,740,000	3,960,000	4,180,000	4,400,000	46,200,000	6.47%
Justice System	25,233,663	26,403,036	27,652,252	28,540,776	29,488,443	30,464,295	31,285,418	32,124,515	32,989,820	33,875,620	449,677,694	62.93%
Juvenile Courts Building	722,845	722,845	722,845	722,845	722,845	722,845	722,845	722,845	722,845	722,845	9,244,145	1.29%
Juvenile Detention Building	274,681	274,681	274,681	274,681	274,681	274,681	274,681	274,681	274,681	274,681	3,512,775	0.49%
Courts Renovation	327,285	327,285	327,285	327,285	327,285	327,285	327,285	327,285	327,285	327,285	4,185,505	0.59%
Jail Expansion Estimated Cost	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	5,102,848	95,875,118	13.42%
Building Ops & Gen Services	361,423	361,423	361,423	361,423	361,423	361,423	361,423	361,423	361,423	361,423	6,790,609	0.95%
Campus Demo	0	0	0	0	0	0	0	0	0	0	500,000	0.07%
Maintenance Staffing	330,734	343,963	357,722	372,031	386,912	402,388	418,484	435,223	452,632	470,737	5,394,022	0.75%
Building Maintenance	548,547	559,518	570,709	582,123	593,765	605,641	617,754	630,109	642,711	655,565	10,933,816	1.53%
Annual Equipment Replacement	670,447	683,856	697,533	711,484	725,713	740,228	755,032	770,133	785,535	801,246	13,363,553	1.87%
Utility Costs	385,978	393,697	401,571	409,602	417,794	426,150	434,673	443,367	452,234	461,279	5,893,973	0.82%
Capital Projects	8,724,789	8,770,117	8,816,617	8,864,322	8,913,268	8,963,490	9,015,026	9,067,914	9,122,195	9,177,910	155,693,517	21.79%
Animal Shelter	0	0	0	0	0	0	0	0	0	0	1,500,000	0.21%
Animal Shelter Maintenance	35,150	35,853	36,570	37,301	38,047	38,808	39,584	40,376	41,184	42,007	642,369	0.09%
Animal Control	243,799	248,675	253,648	258,721	263,896	269,174	274,557	280,048	285,649	291,362	4,859,474	0.68%
Animal Control Equipment	0	0	0	0	0	0	0	0	0	0	45,500	0.01%
Mental Health	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	38,313,576	5.36%
Partnership Law Enf Spec Units	609,497	621,687	634,121	646,803	659,739	672,934	686,393	700,121	714,123	728,406	12,148,685	1.70%
Municipal Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	4,000,000	0.56%
Community Projects	3,104,950	3,122,719	3,140,843	3,159,330	3,178,186	3,197,420	3,217,038	3,237,049	3,257,460	3,278,279	61,509,604	8.61%
Total Appropriations	**39,449,957**	**40,741,321**	**42,115,677**	**43,132,585**	**44,211,972**	**45,322,978**	**46,282,789**	**47,264,215**	**48,275,594**	**49,311,326**	**714,553,449**	
Ending Cash Balance	28,876,344	26,088,629	22,901,911	19,797,862	16,663,197	13,517,408	10,510,784	7,645,935	4,906,604	2,296,843		
Restricted Reserve Balance	202,550	256,049	257,213	275,185	266,686	272,846	276,284	281,660	285,568	292,302	15,350,033	
Restricted 27th Pay Pd Balance	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	7,608,000	
Available Cash for Operations	**28,260,794**	**25,419,580**	**22,231,698**	**19,109,677**	**15,983,511**	**12,831,562**	**9,821,500**	**6,951,276**	**4,208,036**	**1,591,541**		

2017 12 Restr, JShrink, No Vac

Estimated 1/2% GR Sales Tax Plan	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	10 year total	%
Beginning Operating Balance	**0**	**7,720,760**	**19,810,968**	**23,487,007**	**26,560,895**	**29,521,012**	**30,780,252**	**31,702,282**	**32,017,373**	**31,171,836**		
Task Force Recommendation	19,750,728	26,860,990	27,398,210	27,946,174	28,505,097	29,075,199	29,656,703	30,249,837	30,854,834	31,471,931	281,769,704	89.34%
Springfield Contribution	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000	0.63%
Interest on Fund Balance	0	118,567	260,156	312,864	362,222	412,437	419,158	423,902	424,702	417,127	3,151,136	1.00%
Proj Incr in State Boarding	1,056,652	1,452,830	1,842,853	2,239,031	2,641,365	3,043,699	3,446,032	3,854,521	4,244,544	4,645,700	28,467,226	9.03%
Total Revenues	**21,007,380**	**28,632,387**	**29,701,219**	**30,698,069**	**31,708,685**	**32,731,335**	**33,721,894**	**34,728,261**	**35,724,080**	**36,734,758**	**315,388,067**	
Environmental Mandates	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	1,656,121	1,689,244	1,723,029	1,757,489	1,792,639	16,424,581	6.11%
Gen Revenue Stability	377,008	392,089	407,772	424,083	441,046	458,688	477,036	496,117	515,962	536,600	4,526,401	1.68%
Prosecuting Attorney	1,049,204	1,094,256	1,226,725	1,279,433	1,422,472	1,483,654	1,763,245	1,839,462	2,126,121	2,218,293	15,502,865	5.77%
Addl PA Operating Exp/Cap	155,154	52,954	62,164	54,664	66,274	56,274	71,534	59,034	77,344	61,094	716,486	0.27%
Treatment Court	463,307	452,919	468,116	483,921	500,358	517,452	535,231	553,720	572,949	592,947	5,140,920	1.91%
Trunked Radio System	0	0	0	500,000	500,000	900,000	0	0	0	0	1,900,000	0.71%
Additional Jail Staff	0	0	12,706,790	13,304,948	13,932,060	15,858,365	16,636,638	17,454,014	18,312,484	18,861,113	127,066,413	47.26%
Additional Jail Operating Exp	220,000	440,000	660,000	880,000	1,100,000	1,320,000	1,540,000	1,760,000	1,980,000	2,200,000	12,100,000	4.50%
Justice System	1,887,664	2,040,129	15,123,795	16,502,966	17,521,163	20,135,746	20,546,647	21,666,230	23,068,897	23,933,446	162,426,684	60.41%
Juvenile Courts Building	0	0	0	0	0	0	190,000	380,000	722,845	722,845	2,015,691	0.75%
Juvenile Detention Building	0	0	0	0	0	0	72,200	144,400	274,681	274,681	765,963	0.28%
Courts Renovation	0	0	0	0	0	0	86,027	172,054	327,285	327,285	912,652	0.34%
Jail Expansion Estimated Cost	891,603	1,783,206	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	34,484,389	12.82%
Building Ops & Gen Services	95,000	190,000	361,423	361,423	361,423	361,423	361,423	361,423	361,423	361,423	3,176,382	1.18%
Campus Demo	500,000	0	0	0		0	0	0	0	0	500,000	0.19%
Maintenance Staffing	0	0	0	71,331	74,184	77,152	282,713	294,021	305,782	318,013	1,423,196	0.53%
Building Maintenance	450,000	459,000	468,180	477,544	487,094	496,836	506,773	516,909	527,247	537,792	4,927,374	1.83%
Annual Equipment Replacement	550,000	561,000	572,220	583,664	595,338	607,244	619,389	631,777	644,413	657,301	6,022,347	2.24%
Utility Costs	0	0	0	70,000	71,400	72,828	340,285	363,715	370,990	378,409	1,667,627	0.62%
Capital Projects	2,486,603	2,993,206	5,378,020	5,540,159	5,565,637	5,591,681	6,435,007	6,840,496	7,510,863	7,553,948	55,895,620	20.79%
Animal Shelter	50,000	1,450,000	0	0	0	0	0	0	0	0	1,500,000	0.56%
Animal Shelter Maintenance	0	0	30,000	30,600	31,212	31,836	32,473	33,122	33,785	34,461	257,489	0.10%
Animal Control	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,189,944	0.81%
Animal Control Equipment	45,500	0	0	0	0	0	0	0	0	0	45,500	0.02%
Mental Health	0	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	18,148,536	6.75%
Partnership Law Enf Spec Units	500,000	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830	597,546	5,474,860	2.04%
Municipal Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000	0.74%
Community Projects	995,500	4,380,504	2,974,784	2,989,950	3,005,419	3,021,197	3,037,291	3,053,706	3,070,450	3,087,529	29,616,330	11.01%
Total Appropriations	**7,246,775**	**11,335,927**	**25,444,972**	**27,048,969**	**28,156,913**	**30,863,432**	**32,185,224**	**33,779,578**	**35,923,662**	**36,904,162**	**268,889,615**	
Ending Cash Balance	13,760,604	25,017,220	24,067,215	27,136,107	30,112,666	31,388,914	32,316,922	32,650,964	31,817,791	31,002,431		
Restricted Reserve Balance	5,751,845	4,906,252	267,208	249,213	252,654	255,663	247,640	251,592	248,955	252,669	12,683,689	
Restricted 27th Pay Pd Balance	288,000	300,000	313,000	326,000	339,000	353,000	367,000	382,000	397,000	413,000	3,478,000	
Available Cash for Operations	**7,720,760**	**19,810,968**	**23,487,007**	**26,560,895**	**29,521,012**	**30,780,252**	**31,702,282**	**32,017,373**	**31,171,836**	**30,336,762**		

2017 12 Restr, JShrink, No Vac

Estimated 1/2% GR Sales Tax Plan	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	20 year total	%
Beginning Operating Balance	**30,336,762**	**29,232,688**	**28,087,027**	**27,090,553**	**26,430,899**	**26,060,291**	**25,980,689**	**26,011,597**	**26,158,881**	**26,418,434**		
Task Force Recommendation	32,101,370	32,743,397	33,398,265	34,066,230	34,747,555	35,442,506	36,151,356	36,874,383	37,611,871	38,364,108	633,270,744	85.68%
Springfield Contribution	0	0	0	0	0	0	0	0	0	0	2,000,000	0.27%
Interest on Fund Balance	407,868	393,859	377,820	359,019	340,924	322,712	304,355	287,167	271,152	256,192	6,472,202	0.88%
Proj Incr in State Boarding	5,035,723	5,431,901	5,821,924	6,273,500	6,677,012	7,091,657	7,506,301	7,927,101	8,347,900	8,779,833	97,360,077	13.17%
Total Revenues	**37,544,960**	**38,569,156**	**39,598,008**	**40,698,749**	**41,765,491**	**42,856,874**	**43,962,012**	**45,088,651**	**46,230,923**	**47,400,132**	**739,103,023**	
Environmental Mandates	1,828,492	1,865,061	1,902,363	1,940,410	1,979,218	2,018,803	2,059,179	2,100,362	2,142,369	2,185,217	36,446,055	5.29%
Gen Revenue Stability	558,064	580,387	603,602	627,746	652,856	678,970	706,129	734,374	763,749	794,299	11,226,579	1.63%
Prosecuting Attorney	2,410,356	2,477,465	2,576,564	2,617,014	2,689,577	2,761,927	2,837,341	2,908,754	2,983,190	3,053,660	42,818,712	6.21%
Addl PA Operating Exp/Cap	70,204	62,704	62,704	62,704	62,704	62,704	62,704	62,704	62,704	62,704	1,351,025	0.20%
Treatment Court	613,745	635,375	657,870	681,265	705,596	730,900	757,216	784,585	813,049	842,651	12,363,172	1.79%
Trunked Radio System	0	0	0	0	0	0	0	0	0	0	1,900,000	0.28%
Additional Jail Staff	19,429,534	20,018,591	20,430,356	20,764,076	21,101,659	21,443,067	21,973,837	22,517,615	23,074,735	23,645,539	341,465,422	49.53%
Additional Jail Operating Exp	2,420,000	2,640,000	2,860,000	3,080,000	3,300,000	3,520,000	3,740,000	3,960,000	4,180,000	4,400,000	46,200,000	6.70%
Justice System	24,943,839	25,834,135	26,587,494	27,205,059	27,859,536	28,518,598	29,371,098	30,233,658	31,113,677	32,004,553	446,098,331	64.71%
Juvenile Courts Building	722,845	722,845	722,845	722,845	722,845	722,845	722,845	722,845	722,845	722,845	9,244,145	1.34%
Juvenile Detention Building	274,681	274,681	274,681	274,681	274,681	274,681	274,681	274,681	274,681	274,681	3,512,775	0.51%
Courts Renovation	327,285	327,285	327,285	327,285	327,285	327,285	327,285	327,285	327,285	327,285	4,185,505	0.61%
Jail Expansion Estimated Cost	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	3,976,198	74,246,366	10.77%
Building Ops & Gen Services	361,423	361,423	361,423	361,423	361,423	361,423	361,423	361,423	361,423	361,423	6,790,609	0.99%
Campus Demo	0	0	0	0	0	0	0	0	0	0	500,000	0.07%
Maintenance Staffing	330,734	343,963	357,722	372,031	386,912	402,388	418,484	435,223	452,632	470,737	5,394,022	0.78%
Building Maintenance	548,547	559,518	570,709	582,123	593,765	605,641	617,754	630,109	642,711	655,565	10,933,816	1.59%
Annual Equipment Replacement	670,447	683,856	697,533	711,484	725,713	740,228	755,032	770,133	785,535	801,246	13,363,553	1.94%
Utility Costs	385,978	393,697	401,571	409,602	417,794	426,150	434,673	443,367	452,234	461,279	5,893,973	0.86%
Capital Projects	7,598,138	7,643,467	7,689,967	7,737,672	7,786,617	7,836,839	7,888,375	7,941,264	7,995,545	8,051,260	134,064,764	19.45%
Animal Shelter	0	0	0	0	0	0	0	0	0	0	1,500,000	0.22%
Animal Shelter Maintenance	35,150	35,853	36,570	37,301	38,047	38,808	39,584	40,376	41,184	42,007	642,369	0.09%
Animal Control	243,799	248,675	253,648	258,721	263,896	269,174	274,557	280,048	285,649	291,362	4,859,474	0.70%
Animal Control Equipment	0	0	0	0	0	0	0	0	0	0	45,500	0.01%
Mental Health	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	38,313,576	5.56%
Partnership Law Enf Spec Units	609,497	621,687	634,121	646,803	659,739	672,934	686,393	700,121	714,123	728,406	12,148,685	1.76%
Municipal Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	4,000,000	0.58%
Community Projects	3,104,950	3,122,719	3,140,843	3,159,330	3,178,186	3,197,420	3,217,038	3,237,049	3,257,460	3,278,279	61,509,604	8.92%
Total Appropriations	**38,033,483**	**39,045,769**	**39,924,269**	**40,670,217**	**41,456,414**	**42,250,630**	**43,241,820**	**44,246,707**	**45,272,801**	**46,313,608**	**689,345,333**	
Ending Cash Balance	29,848,239	28,756,076	27,760,766	27,119,085	26,739,977	26,666,535	26,700,881	26,853,540	27,117,003	27,504,959		
Restricted Reserve Balance	202,550	256,049	257,213	275,185	266,686	272,846	276,284	281,660	285,568	292,302	15,350,033	
Restricted 27th Pay Pd Balance	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	7,608,000	
Available Cash for Operations	**29,232,688**	**28,087,027**	**27,090,553**	**26,430,899**	**26,060,291**	**25,980,689**	**26,011,597**	**26,158,881**	**26,418,434**	**26,799,656**		

2018 08 Bond Financing Plan

Estimated 1/2% GR Sales Tax Plan	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	10 year total	%
Beginning Operating Balance	**0**	**8,547,362**	**16,209,504**	**14,745,214**	**16,457,572**	**18,184,960**	**18,340,270**	**15,618,726**	**14,347,270**	**12,672,345**		
Task Force Recommendation	19,750,728	26,860,990	27,398,210	27,946,174	28,505,097	29,075,199	29,656,703	30,249,837	30,854,834	31,471,931	281,769,704	89.34%
Springfield Contribution	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000	0.63%
Interest on Fund Balance	0	118,567	260,156	312,864	362,222	412,437	419,158	423,902	424,702	417,127	3,151,136	1.00%
Proj Incr in State Boarding	1,056,652	1,452,830	1,842,853	2,239,031	2,641,365	3,043,699	3,446,032	3,854,521	4,244,544	4,645,700	28,467,226	9.03%
Total Revenues	**21,007,380**	**28,632,387**	**29,701,219**	**30,698,069**	**31,708,685**	**32,731,335**	**33,721,894**	**34,728,261**	**35,724,080**	**36,734,758**	**315,388,067**	
Environmental Mandates	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	1,656,121	1,689,244	1,723,029	1,757,489	1,792,639	16,424,581	5.70%
Gen Revenue Stability	377,008	392,089	407,772	424,083	441,046	458,688	477,036	496,117	515,962	536,600	4,526,401	1.57%
Prosecuting Attorney	1,049,204	1,094,256	1,226,725	1,279,433	1,422,472	1,483,654	1,763,245	1,839,462	2,126,121	2,218,293	15,502,865	5.38%
Addl PA Operating Exp/Cap	155,154	52,954	62,164	54,664	66,274	56,274	71,534	59,034	77,344	61,094	716,486	0.25%
Treatment Court	463,307	452,919	468,116	483,921	500,358	517,452	535,231	553,720	572,949	592,947	5,140,920	1.78%
Trunked Radio System	0	0	0	500,000	500,000	900,000	0	0	0	0	1,900,000	0.66%
Additional Jail Staff	0	0	12,706,790	13,304,948	13,932,060	15,858,365	16,636,638	17,454,014	18,312,484	18,861,113	127,066,413	44.11%
Additional Jail Operating Exp	220,000	440,000	660,000	880,000	1,100,000	1,320,000	1,540,000	1,760,000	1,980,000	2,200,000	12,100,000	4.20%
Justice System	1,887,664	2,040,129	15,123,795	16,502,966	17,521,163	20,135,746	20,546,647	21,666,230	23,068,897	23,933,446	162,426,684	56.38%
Juvenile Bldg & Jail Infill	0	0	0	0	0	0	1,436,671	1,436,671	1,436,671	1,436,671	5,746,684	1.99%
Equip new Juvenile Bldg	0	0	0	0	0	0	1,380,000	0	0	0	1,380,000	0.48%
Ops Center, Jail, Courts	0	5,751,272	5,827,950	5,699,150	5,570,350	5,441,550	5,312,750	5,183,950	5,055,150	4,926,350	48,768,472	16.93%
Equip Operations Center	0	500,000	0	0	0	0	0	0	0	0	500,000	0.17%
Equip Jail Exp/Remodel	0	0	3,650,000	0	0	0	0	0	0	0	3,650,000	1.27%
Campus Demo - Hogan	150,000	0	0	0	0	0	0	0	0	0	150,000	0.05%
Campus Demo - old Bldg Ops	0	150,000	0	0	0	0	0	0	0	0	150,000	0.05%
Campus Demo - old Juvenile Bldg	0	0	0	0	0	0	200,000	0	0	0	200,000	0.07%
Purchase Staging - Ops Center	375,000	0	0	0	0	0	0	0	0	0	375,000	0.13%
Purchase Staging - Jail	135,000	0	0	0	0	0	0	0	0	0	135,000	0.05%
Maintenance Staffing	0	0	0	71,331	74,184	77,152	282,713	294,021	305,782	318,013	1,423,196	0.49%
Building Maintenance	450,000	459,000	468,180	477,544	487,094	496,836	506,773	516,909	527,247	537,792	4,927,374	1.71%
Annual Equipment Replacement	550,000	561,000	572,220	583,664	595,338	607,244	619,389	631,777	644,413	657,301	6,022,347	2.09%
Utility Costs	0	0	0	70,000	71,400	72,828	340,285	363,715	370,990	378,409	1,667,627	0.58%
Capital Projects	1,660,000	7,421,272	10,518,350	6,901,689	6,798,366	6,695,610	10,078,581	8,427,043	8,340,252	8,254,536	75,095,699	26.07%
Animal Shelter	50,000	1,450,000	0	0	0	0	0	0	0	0	1,500,000	0.52%
Animal Shelter Maintenance	0	0	30,000	30,600	31,212	31,836	32,473	33,122	33,785	34,461	257,489	0.09%
Animal Control	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,189,944	0.76%
Animal Control Equipment	45,500	0	0	0	0	0	0	0	0	0	45,500	0.02%
Mental Health	0	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	18,148,536	6.30%
Partnership Law Enf Spec Units	500,000	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830	597,546	5,474,860	1.90%
Municipal Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000	0.69%
Community Projects	995,500	4,380,504	2,974,784	2,989,950	3,005,419	3,021,197	3,037,291	3,053,706	3,070,450	3,087,529	29,616,330	10.28%
Total Appropriations	**6,420,172**	**15,763,993**	**30,585,301**	**28,410,499**	**29,389,643**	**31,967,362**	**35,828,798**	**35,366,125**	**36,753,050**	**37,604,751**	**288,089,695**	
Ending Cash Balance	14,587,207	21,415,756	15,325,422	17,032,785	18,776,614	18,948,933	16,233,366	14,980,862	13,318,300	11,802,352		
Restricted Reserve Balance	5,751,845	4,906,252	267,208	249,213	252,654	255,663	247,640	251,592	248,955	252,669	12,683,689	
Restricted 27th Pay Pd Balance	288,000	300,000	313,000	326,000	339,000	353,000	367,000	382,000	397,000	413,000	3,478,000	
Available Cash for Operations	**8,547,362**	**16,209,504**	**14,745,214**	**16,457,572**	**18,184,960**	**18,340,270**	**15,618,726**	**14,347,270**	**12,672,345**	**11,136,682**		

2018 08 Bond Financing Plan

Estimated 1/2% GR Sales Tax Plan	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	20 year total	%
Beginning Operating Balance	**11,136,682**	**9,460,820**	**7,872,170**	**6,561,507**	**5,716,465**	**5,289,268**	**5,281,878**	**5,513,797**	**6,023,092**	**6,805,657**		
Task Force Recommendation	32,101,370	32,743,397	33,398,265	34,066,230	34,747,555	35,442,506	36,151,356	36,874,383	37,611,871	38,364,108	633,270,744	85.68%
Springfield Contribution	0	0	0	0	0	0	0	0	0	0	2,000,000	0.27%
Interest on Fund Balance	407,868	393,859	377,820	359,019	340,924	322,712	304,355	287,167	271,152	256,192	6,472,202	0.88%
Proj Incr in State Boarding	5,035,723	5,431,901	5,821,924	6,273,500	6,677,012	7,091,657	7,506,301	7,927,101	8,347,900	8,779,833	97,360,077	13.17%
Total Revenues	**37,544,960**	**38,569,156**	**39,598,008**	**40,698,749**	**41,765,491**	**42,856,874**	**43,962,012**	**45,088,651**	**46,230,923**	**47,400,132**	**739,103,023**	
Environmental Mandates	1,828,492	1,865,061	1,902,363	1,940,410	1,979,218	2,018,803	2,059,179	2,100,362	2,142,369	2,185,217	36,446,055	5.15%
Gen Revenue Stability	558,064	580,387	603,602	627,746	652,856	678,970	706,129	734,374	763,749	794,299	11,226,579	1.59%
Prosecuting Attorney	2,410,356	2,477,465	2,576,564	2,617,014	2,689,577	2,761,927	2,837,341	2,908,754	2,983,190	3,053,660	42,818,712	6.05%
Addl PA Operating Exp/Cap	70,204	62,704	62,704	62,704	62,704	62,704	62,704	62,704	62,704	62,704	1,351,025	0.19%
Treatment Court	613,745	635,375	657,870	681,265	705,596	730,900	757,216	784,585	813,049	842,651	12,363,172	1.75%
Trunked Radio System	0	0	0	0	0	0	0	0	0	0	1,900,000	0.27%
Additional Jail Staff	19,429,534	20,018,591	20,430,356	20,764,076	21,101,659	21,443,067	21,973,837	22,517,615	23,074,735	23,645,539	341,465,422	48.21%
Additional Jail Operating Exp	2,420,000	2,640,000	2,860,000	3,080,000	3,300,000	3,520,000	3,740,000	3,960,000	4,180,000	4,400,000	46,200,000	6.52%
Justice System	24,943,839	25,834,135	26,587,494	27,205,059	27,859,536	28,518,598	29,371,098	30,233,658	31,113,677	32,004,553	446,098,331	62.98%
Juvenile Bldg & Jail Infill	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	20,113,394	2.84%
Equip new Juvenile Bldg	0	0	0	0	0	0	0	0	0	0	1,380,000	0.19%
Ops Center, Jail, Courts	4,797,550	4,668,750	4,539,950	4,411,150	4,282,350	4,153,550	4,024,750	3,863,750	3,702,750	3,541,750	90,754,772	12.81%
Equip Operations Center	0	0	0	0	0	0	0	0	0	0	500,000	0.07%
Equip Jail Exp/Remodel	0	0	0	0	0	0	0	0	0	0	3,650,000	0.52%
Campus Demo - Hogan	0	0	0	0	0	0	0	0	0	0	150,000	0.02%
Campus Demo - old Bldg Ops	0	0	0	0	0	0	0	0	0	0	150,000	0.02%
Campus Demo - old Juvenile Bldg	0	0	0	0	0	0	0	0	0	0	200,000	0.03%
Purchase Staging - Ops Center	0	0	0	0	0	0	0	0	0	0	375,000	0.05%
Purchase Staging - Jail	0	0	0	0	0	0	0	0	0	0	135,000	0.02%
Maintenance Staffing	330,734	343,963	357,722	372,031	386,912	402,388	418,484	435,223	452,632	470,737	5,394,022	0.76%
Building Maintenance	548,547	559,518	570,709	582,123	593,765	605,641	617,754	630,109	642,711	655,565	10,933,816	1.54%
Annual Equipment Replacement	670,447	683,856	697,533	711,484	725,713	740,228	755,032	770,133	785,535	801,246	13,363,553	1.89%
Utility Costs	385,978	393,697	401,571	409,602	417,794	426,150	434,673	443,367	452,234	461,279	5,893,973	0.83%
Capital Projects	8,169,927	8,086,456	8,004,156	7,923,061	7,843,206	7,764,628	7,687,364	7,579,252	7,472,534	7,367,248	152,993,530	21.60%
Animal Shelter	0	0	0	0	0	0	0	0	0	0	1,500,000	0.21%
Animal Shelter Maintenance	35,150	35,853	36,570	37,301	38,047	38,808	39,584	40,376	41,184	42,007	642,369	0.09%
Animal Control	243,799	248,675	253,648	258,721	263,896	269,174	274,557	280,048	285,649	291,362	4,859,474	0.69%
Animal Control Equipment	0	0	0	0	0	0	0	0	0	0	45,500	0.01%
Mental Health	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	38,313,576	5.41%
Partnership Law Enf Spec Units	609,497	621,687	634,121	646,803	659,739	672,934	686,393	700,121	714,123	728,406	12,148,685	1.72%
Municipal Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	4,000,000	0.56%
Community Projects	3,104,950	3,122,719	3,140,843	3,159,330	3,178,186	3,197,420	3,217,038	3,237,049	3,257,460	3,278,279	61,509,604	8.68%
Total Appropriations	**38,605,271**	**39,488,757**	**40,238,458**	**40,855,606**	**41,513,003**	**42,178,419**	**43,040,808**	**43,884,696**	**44,749,790**	**45,629,597**	**708,274,100**	
Ending Cash Balance	10,076,371	8,541,219	7,231,720	6,404,650	5,968,954	5,967,723	6,203,081	6,717,751	7,504,225	8,576,192		
Restricted Reserve Balance	202,550	256,049	257,213	275,185	266,686	272,846	276,284	281,660	285,568	292,302	15,350,033	
Restricted 27th Pay Pd Balance	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	7,608,000	
Available Cash for Operations	**9,460,820**	**7,872,170**	**6,561,507**	**5,716,465**	**5,289,268**	**5,281,878**	**5,513,797**	**6,023,092**	**6,805,657**	**7,870,890**		

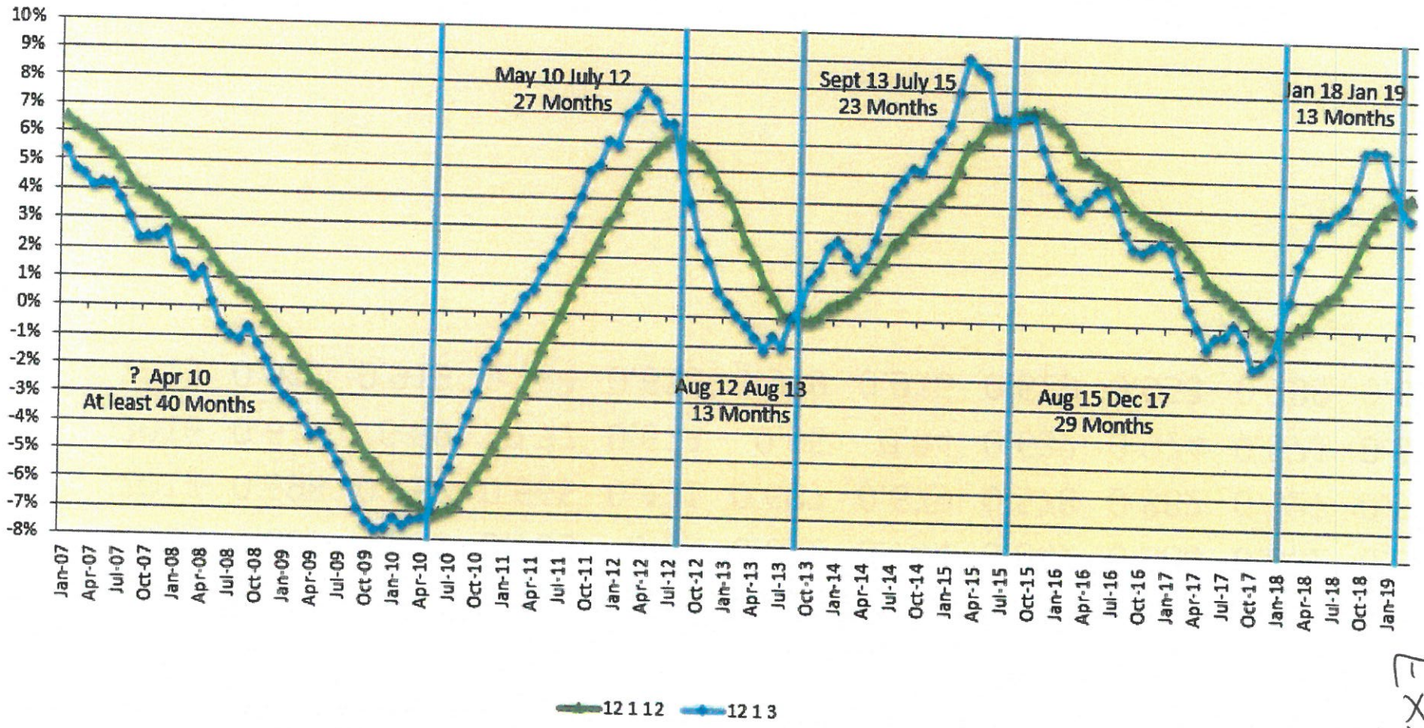
2018 12 Jail Staffing & Bond

Estimated 1/2% GR Sales Tax Plan	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	10 year total	%
Beginning Operating Balance	**0**	**8,189,494**	**14,041,322**	**22,662,939**	**21,294,527**	**17,812,776**	**15,091,727**	**10,649,365**	**8,238,317**	**6,032,115**		
Task Force Recommendation	19,750,728	26,860,990	27,398,210	27,946,174	28,505,097	29,075,199	29,656,703	30,249,837	30,854,834	31,471,931	281,769,704	87.95%
Springfield Contribution	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000	0.62%
Interest on Fund Balance	0	118,567	260,156	312,864	362,222	412,437	419,158	423,902	424,702	417,127	3,151,136	0.98%
Fed Board Incr (from GR I for FAU)	0	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830	597,546	4,974,860	1.55%
Proj Incr in State Boarding	1,056,652	1,452,830	1,842,853	2,239,031	2,641,365	3,043,699	3,446,032	3,854,521	4,244,544	4,645,700	28,467,226	8.89%
Total Revenues	**21,007,380**	**29,142,387**	**30,221,419**	**31,228,673**	**32,249,901**	**33,283,375**	**34,284,975**	**35,302,604**	**36,309,910**	**37,332,304**	**320,362,927**	
Environmental Mandates	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	1,656,121	1,689,244	1,723,029	1,757,489	1,792,639	16,424,581	5.48%
Gen Revenue Stability	377,008	392,089	407,772	424,083	441,046	458,688	477,036	496,117	515,962	536,600	4,526,401	1.51%
Prosecuting Attorney	1,049,204	1,094,256	1,226,725	1,279,433	1,422,472	1,483,654	1,763,245	1,839,462	2,126,121	2,218,293	15,502,865	5.17%
Addl PA Operating Exp/Cap	155,154	52,954	62,164	54,664	66,274	56,274	71,534	59,034	77,344	61,094	716,486	0.24%
Treatment Court	463,307	452,919	468,116	483,921	500,358	517,452	535,231	553,720	572,949	592,947	5,140,920	1.71%
Reciprocity	357,868	1,200,000	1,200,000	1,200,000	1,200,000	600,000	0	0	0	0	5,757,868	1.92%
Trunked Radio System	0	0	0	500,000	500,000	900,000	0	0	0	0	1,900,000	0.63%
Additional Jail Staff	**0**	**610,314**	**1,420,883**	**8,645,935**	**11,443,298**	**11,780,425**	**12,146,757**	**12,526,506**	**12,920,261**	**13,328,641**	**84,823,021**	**28.28%**
Additional Jail Operating Exp	220,000	440,000	660,000	880,000	1,100,000	1,320,000	1,540,000	1,760,000	1,980,000	2,200,000	12,100,000	4.03%
Justice System	2,245,532	3,850,443	5,037,888	13,043,952	16,232,402	16,657,805	16,056,766	16,738,721	17,676,674	18,400,975	125,941,159	41.99%
Juvenile Bldg & Jail Infill	0	0	0	0	0	0	1,436,671	1,436,671	1,436,671	1,436,671	5,746,684	1.92%
Equip new Juvenile Bldg	0	0	0	0	0	0	1,380,000	0	0	0	1,380,000	0.46%
1st Bond: Ops Center, Jail, Courts	0	5,751,272	5,827,950	5,699,150	5,570,350	5,441,550	5,312,750	5,183,950	5,055,150	4,926,350	48,768,472	16.26%
Equip Operations Center	0	500,000	0	0	0	0	0	0	0	0	500,000	0.17%
Equip Jail Exp/Remodel	0	0	3,650,000	0	0	0	0	0	0	0	3,650,000	1.22%
Campus Demo - Hogan	150,000	0	0	0	0	0	0	0	0	0	150,000	0.05%
Campus Demo - old Bldg Ops	0	150,000	0	0	0	0	0	0	0	0	150,000	0.05%
Campus Demo - old Juvenile Bldg	0	0	0	0	0	0	200,000	0	0	0	200,000	0.07%
Purchase Staging - Ops Center	375,000	0	0	0	0	0	0	0	0	0	375,000	0.13%
Purchase Staging - Jail	135,000	0	0	0	0	0	0	0	0	0	135,000	0.05%
2nd Bond: Jail	0	0	0	6,539,783	6,497,900	6,354,300	6,210,700	6,067,100	5,923,500	5,779,900	43,373,183	14.46%
Maintenance Staffing	0	0	0	71,331	74,184	77,152	282,713	294,021	305,782	318,013	1,423,196	0.47%
Building Maintenance	450,000	459,000	468,180	477,544	487,094	496,836	506,773	516,909	527,247	537,792	4,927,374	1.64%
Annual Equipment Replacement	550,000	561,000	572,220	583,664	595,338	607,244	619,389	631,777	644,413	657,301	6,022,347	2.01%
Utility Costs	0	0	0	70,000	71,400	72,828	340,285	363,715	370,990	378,409	1,667,627	0.56%
Capital Projects	1,660,000	7,421,272	10,518,350	13,441,472	13,296,266	13,049,910	16,289,281	14,494,143	14,263,752	14,034,436	118,468,883	39.50%
Animal Shelter	50,000	1,450,000	0	0	0	0	0	0	0	0	1,500,000	0.50%
Animal Shelter Maintenance	0	0	30,000	30,600	31,212	31,836	32,473	33,122	33,785	34,461	257,489	0.09%
Animal Control	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,189,944	0.73%
Animal Control Equipment	45,500	0	0	0	0	0	0	0	0	0	45,500	0.02%
Mental Health	0	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	18,148,536	6.05%
Partnership Law Enf Unit - FJC	500,000	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830	597,546	5,474,860	1.83%
Partnership Law Enf Unit - FAU	0	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830	597,546	4,974,860	1.66%
Municipal Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000	0.67%
Community Projects	995,500	4,890,504	3,494,984	3,520,554	3,546,635	3,573,237	3,600,372	3,628,049	3,656,280	3,685,076	34,591,190	11.53%
Total Appropriations	**6,778,040**	**18,084,307**	**21,019,594**	**32,021,873**	**35,139,997**	**35,395,762**	**38,112,698**	**37,080,059**	**37,870,157**	**38,449,726**	**299,952,214**	
Ending Cash Balance	14,229,339	19,247,574	23,243,147	21,869,740	18,404,430	15,700,390	11,264,005	8,871,909	6,678,070	4,914,693		
Restricted Reserve Balance	5,751,845	4,906,252	267,208	249,213	252,654	255,663	247,640	251,592	248,955	252,669	12,683,689	
Restricted 27th Pay Pd Balance	288,000	300,000	313,000	326,000	339,000	353,000	367,000	382,000	397,000	413,000	3,478,000	
Available Cash for Operations	**8,189,494**	**14,041,322**	**22,662,939**	**21,294,527**	**17,812,776**	**15,091,727**	**10,649,365**	**8,238,317**	**6,032,115**	**4,249,023**		

2018 12 Jail Staffing & Bond

Estimated 1/2% GR Sales Tax Plan	*2028*	*2029*	*2030*	*2031*	*2032*	*2033*	*2034*	*2035*	*2036*	*2037*	*20 year total*	*%*
Beginning Operating Balance	**4,249,023**	**2,614,095**	**1,359,416**	**481,790**	**73,366**	**72,000**	**464,401**	**1,239,480**	**2,427,431**	**4,015,630**		
Task Force Recommendation	32,101,370	32,743,397	33,398,265	34,066,230	34,747,555	35,442,506	36,151,356	36,874,383	37,611,871	38,364,108	633,270,744	84.35%
Springfield Contribution	0	0	0	0	0	0	0	0	0	0	2,000,000	0.27%
Interest on Fund Balance	407,868	393,859	377,820	359,019	340,924	322,712	304,355	287,167	271,152	256,192	6,472,202	0.86%
Fed Board Incr (from GR I for FAU)	609,497	621,687	634,121	646,803	659,739	672,934	686,393	700,121	714,123	728,406	11,648,685	1.55%
Proj Incr in State Boarding	5,035,723	5,431,901	5,821,924	6,273,500	6,677,012	7,091,657	7,506,301	7,927,101	8,347,900	8,779,833	97,360,077	12.97%
Total Revenues	**38,154,457**	**39,190,844**	**40,232,129**	**41,345,552**	**42,425,231**	**43,529,808**	**44,648,404**	**45,788,771**	**46,945,046**	**48,128,538**	**750,751,708**	
Environmental Mandates	1,828,492	1,865,061	1,902,363	1,940,410	1,979,218	2,018,803	2,059,179	2,100,362	2,142,369	2,185,217	36,446,055	5.05%
Gen Revenue Stability	558,064	580,387	603,602	627,746	652,856	678,970	706,129	734,374	763,749	794,299	11,226,579	1.56%
Prosecuting Attorney	2,410,356	2,477,465	2,576,564	2,617,014	2,689,577	2,761,927	2,837,341	2,908,754	2,983,190	3,053,660	42,818,712	5.93%
Addl PA Operating Exp/Cap	70,204	62,704	62,704	62,704	62,704	62,704	62,704	62,704	62,704	62,704	1,351,025	0.19%
Treatment Court	613,745	635,375	657,870	681,265	705,596	730,900	757,216	784,585	813,049	842,651	12,363,172	1.71%
Reciprocity	0	0	0	0	0	0	0	0	0	0	5,757,868	0.80%
Trunked Radio System	0	0	0	0	0	0	0	0	0	0	1,900,000	0.26%
Additional Jail Staff	13,752,300	14,191,920	14,648,220	15,121,958	15,613,928	16,124,975	16,655,977	17,207,859	17,781,601	18,378,229	244,299,988	33.85%
Additional Jail Operating Exp	2,420,000	2,640,000	2,860,000	3,080,000	3,300,000	3,520,000	3,740,000	3,960,000	4,180,000	4,400,000	46,200,000	6.40%
Justice System	19,266,605	20,007,464	20,805,358	21,562,941	22,371,805	23,200,506	24,053,238	24,923,902	25,820,544	26,737,244	354,690,765	49.14%
Juvenile Bldg & Jail Infill	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	1,436,671	20,113,394	2.79%
Equip new Juvenile Bldg	0	0	0	0	0	0	0	0	0	0	1,380,000	0.19%
1st Bond: Ops Center, Jail, Courts	4,797,550	4,668,750	4,539,950	4,411,150	4,282,350	4,153,550	4,024,750	3,863,750	3,702,750	3,541,750	90,754,772	12.57%
Equip Operations Center	0	0	0	0	0	0	0	0	0	0	500,000	0.07%
Equip Jail Exp/Remodel	0	0	0	0	0	0	0	0	0	0	3,650,000	0.51%
Campus Demo - Hogan	0	0	0	0	0	0	0	0	0	0	150,000	0.02%
Campus Demo - old Bldg Ops	0	0	0	0	0	0	0	0	0	0	150,000	0.02%
Campus Demo - old Juvenile Bldg	0	0	0	0	0	0	0	0	0	0	200,000	0.03%
Purchase Staging - Ops Center	0	0	0	0	0	0	0	0	0	0	375,000	0.05%
Purchase Staging - Jail	0	0	0	0	0	0	0	0	0	0	135,000	0.02%
2nd Bond: Jail	5,636,300	5,492,700	5,349,100	5,205,500	5,061,900	4,918,300	4,774,700	4,631,100	4,487,500	4,308,000	93,238,283	12.92%
Maintenance Staffing	330,734	343,963	357,722	372,031	386,912	402,388	418,484	435,223	452,632	470,737	5,394,022	0.75%
Building Maintenance	548,547	559,518	570,709	582,123	593,765	605,641	617,754	630,109	642,711	655,565	10,933,816	1.51%
Annual Equipment Replacement	670,447	683,856	697,533	711,484	725,713	740,228	755,032	770,133	785,535	801,246	13,363,553	1.85%
Utility Costs	385,978	393,697	401,571	409,602	417,794	426,150	434,673	443,367	452,234	461,279	5,893,973	0.82%
Capital Projects	13,806,227	13,579,156	13,353,256	13,128,561	12,905,106	12,682,928	12,462,064	12,210,352	11,960,034	11,675,248	246,231,814	34.12%
Animal Shelter	0	0	0	0	0	0	0	0	0	0	1,500,000	0.21%
Animal Shelter Maintenance	35,150	35,853	36,570	37,301	38,047	38,808	39,584	40,376	41,184	42,007	642,369	0.09%
Animal Control	243,799	248,675	253,648	258,721	263,896	269,174	274,557	280,048	285,649	291,362	4,859,474	0.67%
Animal Control Equipment	0	0	0	0	0	0	0	0	0	0	45,500	0.01%
Mental Health	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	2,016,504	38,313,576	5.31%
Partnership Law Enf Unit - FJC	609,497	621,687	634,121	646,803	659,739	672,934	686,393	700,121	714,123	728,406	12,148,685	1.68%
Partnership Law Enf Unit - FAU	609,497	621,687	634,121	646,803	659,739	672,934	686,393	700,121	714,123	728,406	11,648,685	1.61%
Municipal Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	4,000,000	0.55%
Community Projects	3,714,447	3,744,406	3,774,964	3,806,133	3,837,926	3,870,354	3,903,431	3,937,170	3,971,583	4,006,685	73,158,289	10.14%
Total Appropriations	**39,173,835**	**39,776,473**	**40,439,542**	**41,065,791**	**41,746,911**	**42,451,561**	**43,184,041**	**43,906,161**	**44,658,279**	**45,398,693**	**721,753,502**	
Ending Cash Balance	3,229,646	2,028,465	1,152,003	761,551	751,685	1,150,247	1,928,765	3,122,091	4,714,198	6,745,475		
Restricted Reserve Balance	202,550	256,049	257,213	275,185	266,686	272,846	276,284	281,660	285,568	292,302	15,350,033	
Restricted 27th Pay Pd Balance	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	413,000	7,608,000	
Available Cash for Operations	**2,614,095**	**1,359,416**	**481,790**	**73,366**	**72,000**	**464,401**	**1,239,480**	**2,427,431**	**4,015,630**	**6,040,173**		

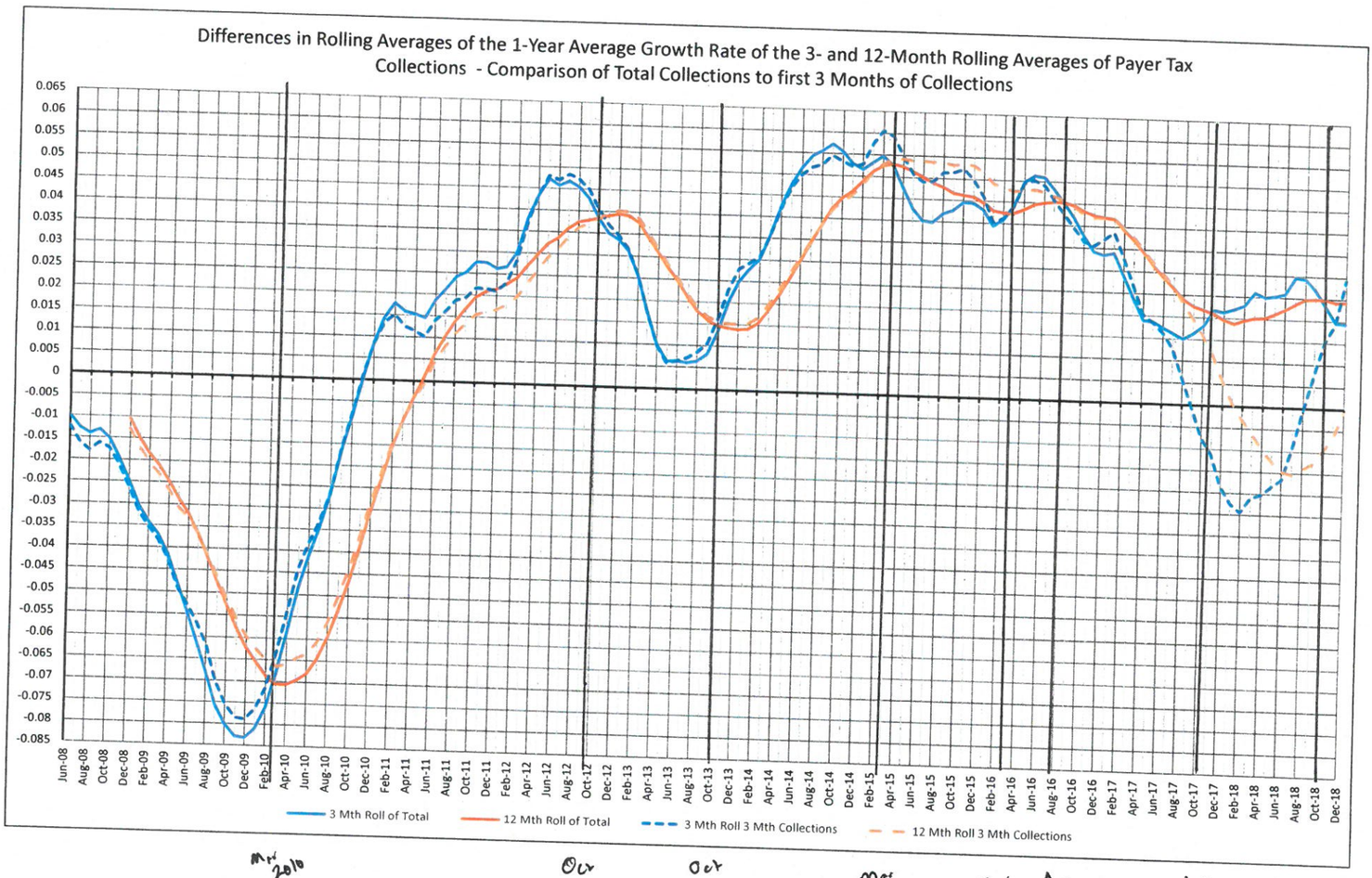
General Fund Sales Tax Trend
12 Month Rolling Average of 1yr Avg Growth
of the 3 & 12 Month Rolling Average of Sales Tax Receipts



Ex. W

% of Total Tax for a Month Collected with-in two m

	Dec	Nov	Oct	Sep	Aug	Jul	Jun	May	Apr	Mar	F
2018	0.607	0.808	0.705	0.53	0.692	0.744	0.647	0.884	0.662	0.593	
2017	0.598	0.757	0.665	0.491	0.687	0.679	0.578	0.882	0.627	0.529	
2016	0.617	0.89	0.77	0.673	0.95	0.94	0.632	0.974	0.871	0.586	
2015	0.612	0.919	0.784	0.626	0.949	0.916	0.629	0.953	0.799	0.632	



Mar 2010 — 30 months ↑

Oct 2012 — Oct 2013 — 12 months ↓

17 months ↑

Mar 2015 — 12 months ↓

Mar 2016 — Aug 2016 — 5 months ↑

15 months ↓

Nov 2017 — 11 months ↑

Oct 2018

	Booked	Actually Received	Paid	Late	Owed thru Nov
2019	1,529,950.03	1,529,950.03	6 Months thru 7/18	8 months*	
2018	336,329.79	2,627,927.02	9 months thru 1/18	10 months	2,261,098.06 **
2017	3,198,233.43	2,811,680.45	12 months thru 3/17	8 months	2,005,027.25
2016	2,597,674.32	1,730,068.46	7 months thru 3/16	8 months	1,602,324.10
2015	3,108,405.50	2,511,837.41	10 months thru 8/15	3 months	872,373.61

*Realistically 10 months. Don't expect another payment until after 7/5/2019

**4 months before DOC reductions

Ex. C

	Current System (MO Highway Patrol & DOR)	One Source	I-Verified
Background Checks	Criminal Record: Open records (convictions, arrests within 30 days, pending charges and suspended imposition of sentences during probation). No closed records available (found not guilty, charges were nolle prossed or dismissed, suspended imposition of sentence cases after probation is completed, and arrests after 30 days where no charges have yet been filed or reported by the prosecuting attorney). **Only reveals information within the state of Missouri.** Motor Vehicle: driving history **within the state of Missouri**	Criminal Record: 1. Applicant Verification 2. County Criminal 3. Multi-Court 4. Jurisdictional, Federal 5. Criminal, National 6. Sex Offender 7. Global Report Motor Vehicle: DMV Records (a-la-cart addition) Education Verification: a-la-cart addition	Criminal Record: 1. Criminal Nationwide search • National Criminal Report • Social Security Address Trace Report • Global Report • State Report • Alias Search 2. Single County Criminal search Motor Vehicle: a-la-cart addition Education Verification: a-la-cart addition
Price	Criminal Record: $14/check Motor Vehicle: $0/check Education Verification: N/A Set-up Fee: N/A	Criminal Record: $19/check • (searching more than one name [e.g. maiden names] is an additional $10) Motor Vehicle: $10/check Education Verification: $12/check Set-up Fee: One-Time $99 fee	Criminal Record: • Nationwide: $14/check • Single County: $11/check Motor Vehicle: $15/check Education Verification: $12.50/check Set-up Fee: $0
Turnaround Time	Criminal Record: if no record, results come in immediately. If there is a record, results can take up to 7 days Motor Vehicle: 14-21 days	In 2018, 75% of reports were completed in 48 hours or less.	Single County – 2 days Nationwide – same day
Order Entry	Criminal Record: GCHR enters info Motor Vehicle: HR emails the information to the DOR and receives the results via fax. Very limited communication.	Client Entry or Applicant Entry ($1 fee per applicant)	Applicant Entry

City Utilities	**City of Springfield**
Criminal Record & Motor Vehicle: $30.82/check	Criminal Record & Motor Vehicle: $25/check